

# Grill Masters Of the Universe

Type-A CEOs make barbecue a competitive sport. Some recipes from the boardroom.

PURSUITS | P7

# Fixing Cracks In the Nest Egg

New tools tell you if you're saving enough for retirement and what to do if you're not.

PERSONAL FINANCE | B1



# This Summer's Cruise Crunch

Ships offer big discounts, but crunched flights make it hard to reach them.

PURSUITS | P1

# THE WALL STREET JOURNAL

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## What's News—

### Business and Finance

**KERKORIAN PROPOSED** that GM join a partnership between Renault and Nissan, in a clear signal that GM's biggest shareholder is unhappy with CEO Wagoner's overhaul efforts. GM's board said it would consider the idea, which sent the auto maker's shares up 8.9%. Separately, Delphi said it expects \$2 billion in operating losses in 2006, but that it is on pace to exceed its targets.

**Chrysler reintroduced** employee-pricing discounts and launched a new ad campaign in a bid to revive flagging sales.

**KLA-Tencor** said a probe found that some stock options were wrongly dated and that it would likely need to take a charge and possibly restate earnings.

### World-Wide

**GUANTANAMO'S CASE LOOMS** as the latest capital wrestling match. A day after the Supreme Court rejected Bush tribunal rules, Republicans sought to use the decision to score election-year points, attacking judicial meddling and saying it will show voters they're tougher on terror, a bid to turn the court defeat to rhetorical advantage as they succeeded in doing with warrantless wiretaps. Meanwhile, Pakistani officials plan to visit the detention center in Cuba next month to check on the condition of its citizens held there. (Page A3)

**A federal court gave both sides** in a Texas redistricting fight two weeks to propose changes to a Laredo court map justices rejected this week.

**Israel's aim is to destroy** the Hamas-led Palestinian government, the premier charged as Israel pressed a Gaza hunt for a captive soldier and arrested Palestinian officials. Egyptian protesters chanted for jihad at a

## A Successful Vintner Pours His Passion Into Dynastic Dream

Europe's Wine Clans Inspire Mr. Harlan's Grand Plan; Grooming a Teenage Son

By JULIA FLYNN

By his late 40s, Bill Harlan had a rich life. Co-founder of a prominent California real-estate firm, he was a wealthy man whose wife had just given birth to their second child.

Yet Mr. Harlan couldn't shake the feeling that his hard work wasn't building an enterprise to last. What could he do, he kept asking himself, to bequeath to his loved ones more than material riches?

His answer: Create a family dynasty. He would move with his wife and children to a Napa Valley vineyard. Working together, they would



## Tribute or Protest?

Lowering flags for soldiers killed in Iraq emerges as another flashpoint on the home front.

By JEFFREY ZASLOW

**D**RIVING ON A HIGHWAY in Howell, Mich., John Ellsworth noticed that a giant flag at an outlet shopping mall was at half-staff. Mr. Ellsworth was heading to a funeral home, where visitation was being held for his son, a 20-year-old Marine killed in Iraq.

Just after Mr. Ellsworth spotted the flag, a realization hit him: It was at half-staff to honor his son, Lance Cpl. Justin Ellsworth. He recalled receiving a notice from Gov. Jennifer Granholm, who since late 2003 has decreed that flags be lowered for ev-



## Auto Club

### Kerkorian Proposes GM Join Renault, Nissan in Alliance

Plan From Biggest Shareholder Adds to Pressure on CEO; Volley Lifts Shares by 9%

### Aggressive Ghsn in the Wings

In a dramatic move that raised pressure on General Motors Corp., embattled Chairman and Chief Executive Rick Wagoner, shareholder Kirk Kerkorian proposed that it give its restructuring a huge leap forward by joining the partnership between Renault SA and Nissan Motor Co.

The proposal from GM's biggest shareholder, which the company's board said it would consider, was a

stunning shot at Mr. Wagoner's effort at restructuring the nation's biggest auto maker. While GM has made progress in recent weeks, Mr. Kerkorian and his team have long seen Mr. Wagoner's approach as too incremental to bring about the revolutionary change they say GM needs.

It also represented a bold move by Carlos Ghosn, the auto executive who pulled off a turnaround at Renault last year, and a clear signal that Kerkorian and his team have long seen Mr. Wagoner's approach as too incremental to bring about the revolutionary change they say GM needs.

The news sent GM shares up 8.6%, or \$2.35, to \$28.79 in a p.m. trading on the New York Stock Exchange. The rise increased the value of Mr. Kerkorian's 9.9% stake in GM by \$140 million, to \$1.67 billion from \$1.53 billion at the close of trading on Thursday. Friday's closing price was not far off the \$31 a share Mr. Kerkorian paid when he bought his largest chunk of GM stock a year ago.

Left unanswered were a host of questions, including how three companies

## Jump Start

General Motors shares rose 8.6%, or 8.56%, yesterday on talk of an alliance with Nissan and Renault; daily share price

GM increases its 2005 loss by \$2 billion to \$1.0 billion and says it will restate earnings from 2000 through the first quarter of 2005.

Kerkorian top aide calls for GM to have dividends, cut executive salaries, reduce brands

GM names cost-cutting officer Frederick Whelan as CFO

The Kerkorian aide Mr. Ghosn is given a seat on GM's board

GM shares up 8.6% on news of Renault-Nissan alliance



Source: WSJ Market Data Group; WSJ reporting

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## INSIDE TODAY'S JOURNAL



## Golf's Girl Gap: How Dad can persuade his daughters that the greens aren't a male club—and girls like the Hooton sisters, left, can win trophies. GOLF JOURNAL, P5

## Green Thumb: Two money managers promise that if they don't perform, they won't get paid. B1

### Markets

Stocks: NYSE comp. vol. 2,823,155,440 shares, Nasdaq vol. 2,466,334,957.  
DJ Industrials 11150.22, ▼ -40.58.  
Nasdaq composite 2172.09, ▼ -2.29;  
S&P 500 index 1270.20, ▼ -2.67.  
Bonds (4 p.m.): 10-yr Treasury ▲ +15/32, yld 5.145%; 30-yr Treasury ▲ +28/32, yld 5.190%.  
Dollar: 114.43 yen, -0.65; euro \$1.2792, +1.45 cents vs. the dollar.  
Commodities: Oil futures \$73.33 a barrel, ▲ +\$0.41; Gold (Comex) \$613.50 per troy ounce, ▲ +27.00; DJ-AIG Commodity 173.235, ▲ +2.644.

### Online Today

Readback: Fitzgerald's 'Basil and Josephine' stories reflect the country Americans celebrate on July 4—idealistic, determined and a little self-righteous.

**Career Course:** LPGA Hall-of-Famer Pat Bradley changes in women's golf and the current crop of competitors.

### Hot Topic: Is hyperactive hedge-fund trading hurting your portfolio? A9

**REVIEW & OUTLOOK, A10**

**The Weekend Interview:** New top laureate Donald Hall on the politics of his post, the grief that brought him fame and his hopes for a poetry channel. OPINION, A10

### Green Thumb: Two money managers promise that if they don't perform, they won't get paid. B1

ica, Mexico is pretty cautious over consequences of two decades of privatization, free trade and foreign investment. Though the changes have produced the country's longest stretch of economic stability since the 1960s, they have also worsened social tensions by creating a new wealthy class and failing to greatly improve the lives of many ordinary Mexicans.

As a result, this election, unlike others in recent Mexican history, is a true battle of ideas between a conservative party and a left-leaning rival offering opposing prescriptions for Mexico's ills.

Last Sunday, the philosophical clash

### Green Thumb: Two money managers promise that if they don't perform, they won't get paid. B1

cash stipend to anyone over the age of 70. In Mexico City's giant Azteca stadium, the business-friendly candidate, Felipe Calderon, dressed in a button-down shirt, impressed the crowd of 100,000 supporters to remember the "or movie" of the past, when government spending led to debt, inflation and financial collapse. Mexico needs to create jobs by attracting investment, he declared.

The political climate here doesn't bode well for the left against poor. Even those of modest means are mulling which route is best for Mexico. Francisco Lopez

## GOLF JOURNAL by John Paul Newport

# 'No, Honey, It's Not All Old Guys'

More girls are taking up the sport, but for fathers eager to play with their daughters, it's still a hard sell

**Newport, R.I.** SIX YEARS AGO, Claude Hooton, 42, who lives in the San Diego area, decided he wanted to take an interest in golf more seriously. A good athlete in high school and college, he was tired of being the lone duffer at golf outings. But when he looked around at his three daughters, then ages three to eight, he thought: no way. That is unless... unless... like Earl Woods with the infant Tiger, he could get the girls interested in playing with him.

So he cared what you wish for. Six years later, two of his girls—Courtney, 12, and Chloe, 10—placed in the top five in their age brackets at world golf championships. The third, 15-year-old Libby, was MVP of her high school team. The Suburban that Mr. Hooton and his wife bought three years ago to ferry the girls to their tournaments has logged more than 100,000 miles. Mr. Hooton's handicap, unfortunately, is stuck above 20.

"Not enough time to play," he says. His daughters' golf habit now consumes most of his free time. "Once the girls got hooked, that was all she wrote." An accomplished more to Hooton after Mr. Hooton received a promotion—he is head of sales and marketing for a medical-device company—was reversed after one year because the girls don't enjoy practicing in heated range stalls when it was horizontally blowing snow. He now commutes to Lenoir for two or three nights a week.

He would have the opposite problem, as do most of the golf-addicted parents I meet who want to love their daughters to join them in the lifelong passion for the sport. Despite the growing glimmer and visibility of the women's professional circuit, golf is still widely perceived as a male club, if not a male secret society.

The likes of Michelle Wie, Paula Creamer, Natalie Gulbis and Morgan Pressel seems to be sparking interest in competition. High school, college and junior golf programs for women are growing: There are now about 3,800 women playing NCAA golf, more than twice the number a decade ago. But on a grassroots level, less is happening. Though the overall proportion of female golfers recently



Youth Movement: Claude Hooton and his golf-playing daughters (clockwise from top left): Michelle Wie in 2002.

passed 25%, the needle isn't moving very fast, and much of that growth is among young girls, there is still far less chance of falling naturally into golf than there is for soccer, football or even dance or riding horses. Somebody has to bring them to the game and teach them the fundamentals.

On Tuesday, I took my 13-year-old, Anna, to a practice round at the U.S. Women's Open at the Newport Country Club in Rhode Island. (No relation: I'm a Texas boy.) She got a bunch of autographs at the rope lines, including Ms. Creamer's in pink ink; a ball from Ai Miyazato, the Japanese superstar; and valuable insights into how dangly earrings can coexist with athletics. I even brought her into a press conference with Ms. Wie, and Anna was dazzled. (The 16-year-old phenom said she thought more girls were taking up the sport.)

We had a great day together, but even so, I don't think the experience itself will make much difference in how much golf Anna plays. She has a set of clubs and genuinely seems to enjoy going out with me to play a few holes now and then,

### Getting Girls Into Golf

Some resources for golfing parents and their daughters

**Instead of taking your daughter to work,** you can take her to your club's "office." During the week of July 16-18, more than 1,000 golf courses around the country will offer free prens fees and an instructional clinic to encourage young girls to take up the sport. For more information, visit [www.gettinggirlsintogolf.com](http://www.gettinggirlsintogolf.com).

**Another option is Girls Golf,** an instructional program run at 180 different sites by the Ladies Professional Golf Association and the United States Golf Association. The programs typically last for a season and include weekly clinics with professional coaches, and they give their participants weekly gifts, which can run up to \$150. Members also includes free admission to LPGA Tour events and USGA championships. For more information, check out [www.lpga.com](http://www.lpga.com) or [www.usga.org](http://www.usga.org).

**For girls between 12 and 15** who are ready for the next level of golf competition, the American Junior Golf Association hosts 75 tournaments a year in over 32 states. To enter, girls need to apply and may need to play a qualifying event. They usually sprang to carry out their own orders. But when game time came, our girls didn't lack fire: They beat the boys both times they faced off.

Pat Niskorn, Arminia Sevastian's longtime coach, explains things this way: "Competition itself satisfies a lot of boys' social needs, and they go there involuntarily. If you tell boys to run up a hill, they'll do it right away to see who gets there first. If you tell girls, first they may want to know why, and then they'll ask if they can bring their friends. So in setting up golf programs, we try to know these differences."

Mr. Hooton believes the abundance of other girl players in San Diego is the primary reason golf caught on with his tribe. "You have to have a critical mass of

## Games on TV PICKS

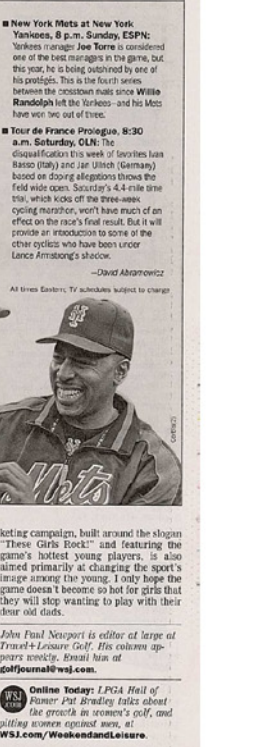
**July 1-7**

**Brazil vs. France, 3 p.m. Saturday, ESPN:** This match between the last two World Cup champions could turn on how much energy both nations have left. Brazil's Ronaldo and France's Zinedine Zidane, the best players from the 1998 Cup, each scored a goal in the last round. But Ronaldo, 29, has in recent years gained weight and lost most of his lightning speed. Mr. Zidane, 34, plans to retire after the tournament.

**New York Mets at New York Yankees, 8 p.m. Sunday, ESPN:** Yankees manager Joe Torre is considered one of the best managers in the game, but this year he's being outshined by one of his proteges. This is the fourth series between the rotation mainstay and his Mets underdog. Mr. Torre has won two of the three.

**Tour de France Prologue, 8:30 a.m. Saturday, CNN:** The disqualification this week of favorites Ivan Basso (Italy) and Jan Ullrich (Germany) based on doping allegations threw the field wide open. Spaniard's 4.4-mile time trial, which kicks off the seven-week cycling marathon, won't have much of an effect on the race's final result. But it will provide an introduction to some of the other cyclists who have been in Lance Armstrong's shadow.

**David Abrahamowitz**  
All times Eastern. TV schedules subject to change.



John Paul Newport is editor at large at Travel+Leisure. His column appears weekly. Email him at [jnp@wsj.com](mailto:jnp@wsj.com).

**Online Today:** LPGA Hall of Famer Pat Bradley talks about the growth in women's golf, and putting women's golf on a par with men's golf. [WSJ.com/WeekendandLeisure](http://WSJ.com/WeekendandLeisure).